



**SALT LAKE  
COUNTY**

**CONSOLIDATED ANNUAL  
PERFORMANCE AND EVALUATION  
REPORT**

**2007 - 2008**

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**COMMUNITY DEVELOPMENT BLOCK GRANT**

**EMERGENCY SHELTER GRANT**

**HOME INVESTMENT PARTNERSHIPS  
PROGRAM**

**AMERICAN DREAM DOWNPAYMENT  
INITIATIVE**

**CONSOLIDATED ANNUAL PERFORMANCE AND  
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**SALT LAKE COUNTY**  
**&**  
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**CONSOLIDATED ANNUAL PERFORMANCE & EVALUATION REPORT**  
**(CAPER)**  
**33rd Program Year**  
**END of REPORTING YEAR: 2007-2008**

**I. INTRODUCTION**

The purpose of this Consolidated Annual Performance and Evaluation Report (CAPER) is to present to the general public and the U.S. Department of Housing and Urban Development (HUD) the performance of the Salt Lake County Community Development Block Grant (CDBG) Urban County, the Salt Lake County HOME Investment Partnerships Program (HOME) Consortium including the American Dream Downpayment Initiative funding and the Salt Lake County Emergency Shelter Grant (ESG) Program in relation to the goals and objectives established in the 2005 - 2010 Consolidated Housing and Community Development Plan and the 2007 - 2008 Action Plan. This report is for the third year of the five-year plan. In addition the CAPER reports on how federal funds made available to Salt Lake County were utilized during the F.Y. 2007 (33<sup>rd</sup>) Program Year. The CAPER covers the actions and expenditures of the County during the time period of July 1, 2007 to June 30, 2008.

The Salt Lake County Office of Community Resources and Development administers the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME) Grant including the American Dream Downpayment Initiative funding and the Emergency Shelter Grant (ESG) for the County. The Community Development Section of the Division also prepares the Consolidated and Action Plan and the CAPER for the Urban County and the Salt Lake County Consortium.

According to the United States Census Bureau, Salt Lake County in 2007 had an estimated total population of 1,009,518. This includes the five HUD designated Metropolitan Cities and the HUD designated Urban County of Salt Lake.

The Urban County is comprised of the unincorporated areas of the County and the eleven smaller incorporated cities of Alta, Bluffdale, Cottonwood Heights, Draper, Herriman, Holladay, Midvale, Murray, Riverton, South Jordan and South Salt Lake. The cities range in population from a low of 365 in the Town of Alta to 44,555 in Murray City. The total estimated population of the Urban County for 2007 is 435,656. According to HUD data regarding the number of persons at or below 80 percent of the Area Median Income (AMI), the Urban County of Salt Lake has 35.7 percent low and moderate-income (LMI) or a total of 134,117 persons. This number of lower income is just 42,754 less than the entire population of Salt Lake City.<sup>1</sup>

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<sup>1</sup> Numbers used for population are taken from US Department of Housing and Urban Development 2000 Census Data Low and Moderate Income Estimates at [www.hud.gov/offices/cpd/systems/census/ut/index.cfm](http://www.hud.gov/offices/cpd/systems/census/ut/index.cfm).

The Salt Lake County Consortium for the HOME Program is comprised of the Urban County and four of the larger incorporated cities of Sandy, Taylorsville, West Jordan and West Valley. The HOME Consortium has a population of 707,107. Salt Lake City (population 176,871) is not a member of the consortium.<sup>2</sup>

The Urban County primarily deals with the CDBG Program, and the Consortium deals with the HOME and ADDI Program. The Emergency Shelter Grant (ESG) is operated by the County and takes place throughout the Salt Lake Valley.

This report covers the activities of the CDBG Program and the ESG Program for the Urban County only. No data is included regarding the CDBG programs of the five direct entitlement cities that are within the boundaries of Salt Lake County. Each entitlement city will submit its own individual CAPER. This report also includes the activities of the HOME Consortium. It does not include HOME activities planned and carried out by the separate Participating Jurisdiction of Salt Lake City or the ESG Program activities of Salt Lake City.

Much of the available data on individual projects and activities is contained in reports developed and designed by HUD and are part of their computerized Integrated Disbursement and Information System (IDIS). The IDIS System allows Salt Lake County to provide information regarding planned activities and actual accomplishments. It is also used as the system to receive reimbursement from HUD for actual costs incurred while implementing the activities. All financial transactions of the County in implementing Community Planning and Development (CPD) Programs are done on a reimbursement basis. Copies of the applicable IDIS reports are available to the general public upon request. The IDIS reports are the foundation used for citizen review and comment during the preparation of this report. HUD can access the IDIS report data at any time on their computer system. The County also uses the BOSMAC system to prepare and combine report data where it makes outcomes clearer. Salt Lake County maintains records on each project and activity as a one-to-one relationship between the submitted Action Plan and the IDIS CDBG Activity Summary Report (PR03) that is part of this CAPER. What this means is that a specific activity may be funded from more than one fiscal year's allocation. A specific activity will be listed in a number of Consolidated Action Plans and will also appear the same number of times in the PR03 Report. Instead of rolling each fiscal year's funding forward into one project in the PR03 Report, the activity is listed by funding year in the IDIS report. An exception to this policy has been made by the County for those activities that are funded mainly with Revolving Loan Funds. However in the IDIS report the accomplishment and beneficiary data is reported in the last chronological listing. In this case that is the fiscal 2007 (33<sup>rd</sup> Year) report pages.

With the last round of improvements to the IDIS system the County continues to point out that the program year accomplishment data is reported in another activity. This still clears up a great deal of confusion in reading the Grantee Performance Report (GPR) section of the CAPER. In addition, we reference the activity number in which the reporting data is contained. In the fiscal management of projects and activities, Salt Lake County spends from the oldest funds first. It is possible that some activities will show expenditures and not report any accomplishments or beneficiary data. That data will be placed in the newest listing for that activity. This occurs primarily in the CDBG Activity Summary Report. These methods, used by the County to maintain the IDIS Data, will most likely change based on

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<sup>2</sup> Numbers used for population are taken from US Department of Housing and Urban Development 2000 Census Data Low and Moderate Income Estimates at [www.hud.gov/offices/cpd/systems/census/ut/index.cfm](http://www.hud.gov/offices/cpd/systems/census/ut/index.cfm).

new enhancements that are expected to be added to the System in the near future.

**II. GENERAL PROGRAM NARRATIVE**

**A. Assessment of Goals and Objectives**

The overall objectives of the Salt Lake County Program are contained in the statutory objective of the Housing and Community Development Act of 1974. The primary objective of the Act is the development of viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income. With the introduction of the Performance Measurement System, the County framework for allocating resources became the system to measure performance. For the 2005 – 2010 Consolidated Plan the County modified its priorities to include three major areas (1) Housing, (2) Homeless/Special Needs, and (3) Community Development. The priorities were selected through a needs identification process at the beginning of the development of the 5-year Consolidated Plan. These three priorities apply across the three HUD funded programs and the other resources used to leverage available funds.

This reporting period is the third year of the overall five year Consolidated Plan for 2005 - 2010. In the 2007 - 2008 (33<sup>rd</sup>) Program Year Salt Lake County received the following funds:

<b>CDBG</b>	\$2,464,630
<b>HOME</b>	\$1,782,041
<b>ADDI</b>	\$ 37,409
<b>ESG</b>	\$ 106,826
<b>TOTAL</b>	\$4,390,906

This provided a total of \$4,390,906 of new federal HUD funds to be directed toward meeting the goals and objectives of the Salt Lake County Neighborhood Revitalization and Affordable Housing Program. This is a total reduction of \$29,804 from the previous Program Year.

In the CDBG Program for the 2007 – 2008 Year the County programmed \$147,850 (Assist \$109,000; Midvale Sidewalks \$38,850) in Revolving Loan Funds to housing and public improvements and \$370,000 from the Economic Development Revolving Loan Fund to the Microenterprise Loan Fund. This gave us a total of \$2,982,480 of CDBG available for allocation during the report period and with anticipated program income the County planned funding to the following types of activities:

<b>ACTIVITY</b>	<b>AMOUNT</b>	<b>PERCENTAGE</b>
<b>HOUSING</b>	\$805,600	27.01%
<b>PUBLIC IMPROVEMENTS</b>	\$327,300	10.97%
<b>NONPROFIT IMPROVEMENTS</b>	\$470,070	15.76%

<b><i>NONPROFIT SERVICES</i></b>	\$414,800	13.91%
<b><i>PLANNING &amp; ADMINISTRATION</i></b>	\$564,710	18.93%
<b><i>ECONOMIC DEVELOPMENT</i></b>	\$400,000	13.41%

As seen by the planned use of CDBG funds, the Urban County focused on addressing those objectives and priorities contained in the Consolidated Plan. Housing, and specifically affordable housing for households at or below 80 percent of the Area Median Income, is identified as a high priority. Salt Lake County continues to place housing, especially providing and supporting affordable housing, near the top of its goals and objectives. The major goal is to ensure access and availability of affordable housing.

This year, Salt Lake County has once again allocated the highest percent of its available Community Development Block Grant (CDBG) funds to activities that deal with affordable housing. Activities range from the housing improvement program designed to deal with Energy Star, Lead Safe and critical housing improvements; to support for nonprofit developers and in some cases for-profit developers in the housing area; to case management; providing access to housing; and other related supportive housing programs and activities. In addition, the Community Development Block Grant (CDBG) Program and the HOME Program work in concert to increase the supply of transitional housing as efforts to meet the housing needs of homeless families continues to be a high priority with the County.

The HOME Program is working on increasing the supply of available, affordable housing and is also working as a major tool in the County’s implementation of its Ten Year Plan to End Chronic Homelessness. All eligible activities of the HOME Program are used to provide the right mix of housing opportunities to the lower income residents of the HOME Consortium.

With housing as the main area of focus, the County also works toward providing facilities in lower income areas or that will serve lower-income residents in order to assist in improving the quality of life for citizens of the Urban County. This has ranged from facilities to meet the needs of the youth to facilities and programs for the senior residents of the County. Part of the County's program is to ensure that the Consolidated Plan is designed to meet the overall identified needs of the community, particularly those of low and moderate income residents. It is also part of the County's plan to implement those actions identified in the Consolidated Plan to meet those needs. Each geographical area of the County undertakes somewhat different physical development projects and public service activities to meet the unique needs of the lower-income residents of that area.

The Emergency Shelter Grant (ESG) program works together with the CDBG and HOME Programs to prevent homelessness or provide shelter for the homeless. The HOME Program is also designed to provide the greatest opportunity for homeownership and expand the supply of affordable housing, with an ever increased role in transitional and special needs housing.

All the funds received by the County were used to address the objectives and priorities in the Consolidated Plan as outlined below. The actual performance is shown in relationship to the goals in the tables that follow the priorities and objectives.

**PRIORITY: HOUSING**

**Specific Housing Objectives**

Salt Lake County and Urban and Consortium Cities have set the following Priorities: Single family homes and homeownership programs. Priority will be given to funding programs and projects that meet the most critical needs in Salt Lake County. Specifically, assistance will be provided to low income and very low

income households<sup>3</sup> that lack the resources to finance repairs to assist in the preservation of their homes, especially seniors and those with accessibility needs.

**Home Improvement Program:** In the next five years funding will be provided to cover the cost of emergency home repairs, minor home repair for seniors and people with disabilities, and loans will be provided to low to moderate income households with critical home repair needs. It is estimated that nearly 2,000 households should receive some form of assistance.

### **H-1 Preservation and Emergency Repairs of Housing-Home Improvement Program**

Over the next five years, CDBG and HOME funds will finance emergency home repairs (only CDBG funds), and the renovation of nearly 1,000 single family homes. Lead Hazard Control funds will be combined with CDBG and HOME funds to control lead based paint hazards.

### **H-2 Accessibility and Retrofitting**

Over the next five years, CDBG funds will be used to finance the retrofitting of 50 homes occupied by low income seniors and/or those with physical disabilities.

**Homeownership:** Down-payment Assistance will be provided to at least 300 households to help finance the purchase of a home. Funding will be provided to Community Development Corporation, and Habitat for Humanity to help finance the development and construction of single family homes. Other agencies and funding may become involved in the development of affordable single family homes and the revitalization of Magna and Kearns. There is a need for more outreach to minorities. The goal will be to increase the number of minority households who own a home.

### **H-3 Homeownership Programs**

HOME and CDBG funds will be used to finance the purchase of properties; HOME funds will finance the construction of homes on the property purchased. HOME and American Dream Downpayment Initiative (ADDI) funds will be used to provide downpayment assistance.

### **H-4 Supportive Services, Housing Counseling and Homeownership training**

CDBG funds will cover the cost of housing financial counseling, homeownership, and TBRA counseling/self-sufficiency programs.

### **H-5 Rental Housing**

HOME funds will be used to help finance the development and construction of new rental housing, preservation of rental housing and mobile home parks, and other preservation of

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<sup>3</sup> The HUD definition of low income is defined as households with incomes at or below 80% of the Area Median Income (AMI) and very low income is defined as households with incomes at or below 50% of the AMI. For 2007, the AMI for a family of four was \$60,100 for Salt Lake County.

affordable housing. Approximately 1 to 2 new projects each year will be funded. It is estimated that over the next five years, rental housing will be provided to over 200 households.

**Senior Housing Need:** There is a need for an additional 100 to 125 new Senior units annually. It is likely the HOME Program will assist in the funding of 40 new senior housing units, and that the market will develop 60 units annually.

**H-6 Senior Housing**

HOME funds will be used to finance the development and construction of new rental housing, preservation of existing affordable housing, preservation of mobile home parks and other affordable housing developments. HOME funds will be combined with Section 202, LIHTC and State of Utah funds.

**Special Needs Housing:** There is a need for special needs housing. It is expected that this will be addressed by using the HOME funds to help finance five new projects over the next five years.

**H-7 Special Needs Housing**

HOME funds will help finance the development and construction of a special housing needs project each year for the next five years.

**HOUSING PRIORITY ACCOMPLISHMENTS FOR 2007-08**

<b>Objective Decent Housing</b>	<b>Activity</b>	<b>Outcome</b>	<b>Activity Number</b>	<b>5 Year Goal Indicators</b>	<b>1 Year Goal Indicators</b>	<b>Actual</b>
H - 1	Home Improvement Program, Emergency and minor repairs	Affordability	1, 9	2,000 housing units	400 housing units	709 housing units
H - 2	Accessibility and Retrofitting	Affordability	1	50 housing units	10 housing units	46 housing units
H - 3	Homeownership	Affordability	69, 70	300 households, 30 single family homes built	60 households to receive down-payment assistance, 5 homes built or start of	12 households received down-payment assistance, construction on four

					construction	properties are under development
H - 4	Supportive Services-housing counseling programs	Availability/Accessibility	2, 3 & 4	1,500 households to receive some type of rental housing, homeownership counseling	300 households to receive some form of housing counseling	434 households received housing counseling
H - 5	Rental Housing-new construction and rehab:	Affordability	71	200 rental housing built or preserved	150 rental housing units built or preserved	159 rental units for low income households
H - 6	Senior Rental Housing	Affordability	none	200 senior housing units	none	no units were completed
H - 7	Special Needs Rental Housing-mentally ill, accessible units	Affordability	none	Five projects, 100 units built or preserved	1 project	1 project is still under development from last year

**PRIORITY: HOMELESS, SPECIAL NEEDS**

**Objective Homeless-1: Rental housing for the Homeless and Chronic Homeless.** The Ten Year Plan to End Chronic Homelessness will be implemented and it is estimated that HOME funds will finance the development of approximately 400 rental transitional, permanent, and supportive housing for the homeless. Grace Mary Manor project; 84 rental units for the chronic homeless; was completed during this last year.

**Objective Homeless-2:** CDBG, HOME, and ESG funds was provided to cover emergency rental assistance, administrative and operating costs for nonprofit organizations, and tenant based rental assistance for 250 individuals or households.

**Objective Homeless/Special Needs-3:** CDBG and ESG Funding will be provided to cover the costs of counseling and supportive services for the homeless and chronic homeless. Over 250 individuals and households should receive some form of case management and supportive care.

**HOMELESS & SPECIAL NEEDS PRIORITY ACCOMPLISHMENTS FOR 2007-08**

<u>Objective Decent Housing</u>	<u>Activity</u>	<u>Outcome</u>	<u>Activity Number</u>	<u>5 Year Goal Indicators</u>	<u>1 Year Goal Indicators</u>	<u>Actual</u>
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Homeless 1	Rental Housing for the homeless and chronic homeless	Affordability	71	400 rental housing units built or preserved	100 rental housing units built or preserved	Construction completed on 84 rental unit project for the chronic homeless
Homeless 2	Homeless Prevention: CDBG, HOME, ESG funds will be provided to cover emergency rental assistance, administrative costs and tenant based assistance.	Availability/ Accessibility	3, 72	250 individuals or households will receive TBRA or short term rental assistance.	50 individuals or households will receive TBRA or short term rental assistance	340 households received rental assistance
Homeless 3	Supportive Care, Case Management – CDBG, ESG	Availability/ Accessibility	35, 37, 52 & 54	250 individuals or households will receive counseling	50 individuals or households will receive counseling	387 individuals/ households received counseling

**PRIORITY: COMMUNITY DEVELOPMENT**

There are a number of unmet community needs. These needs include the following:

- ✓ Youth programs, After School Programs, and Day Care Programs are critically needed resources for low to moderate income households.
- ✓ Neighborhood, faith based, and other nonprofit organizations will assist low/moderate income households by providing counseling and support services for youth, mentally and physically disabled, seniors and other special needs populations.
- ✓ Revitalization of Magna: A revitalization plan has been completed. A work plan is being developed. Over the next five years a variety of funding will be committed to improve the infrastructure, housing and businesses.
- ✓ Kearns Idea House and concept: Salt Lake Community Development Corporation purchased a home in Kearns that has become the Idea House. An Idea Book is being developed. The Idea House will serve as a model home for the revitalization of the Kearns area. The Idea Book will list the top ten best ideas on ways to improve the home. The project will be completed in September 2008.
- ✓ Public Facilities: improvements to facilities that are either publicly owned or that are traditionally provided by the government, or owned by a nonprofit, and operated so as to be open to the general public.
- ✓ Infrastructure: streets, sidewalks, curbs and gutters, parks, playgrounds, water and sewer lines, floor and drainage improvements, parking lots, utility lines and aesthetic amenities on public property such as trees, sculptures, pools of water and fountains, and other works of art.
- ✓ Economic development: Training and funding for the creation of small businesses owned by low to moderate income households.

**Objective CD-1: Neighborhood and Non-Profit Organizations**

CDBG funds will be committed for capacity building of neighborhood, and faith based nonprofit organizations. Over 50 organizations will receive assistance to cover operations, development and construction of facilities, and/or renovation projects

**Objective CD-2: Infrastructure**

CDBG funds will be committed to fund infrastructure projects, sidewalk, street improvements, and other projects. In the next five years over 10 projects should be financed and completed.

**Objective CD-3: Public Facilities**

CDBG funds will finance the development and improvement of public facilities, parks, senior centers, and recreation areas.

**Objective CD-4: Neighborhood Revitalization**

CDBG funds will help finance economic and neighborhood revitalization projects.

**Objective CD-5: Youth Programs**

CDBG funds will help fund after school programs, supportive services for homeless and special needs youth.

**Objective CD-6: Anti-crime programs**

CDBG funds will cover the cost of anti-crime programs. At least one program per year will be funded.

**Objective CD-7: Economic Development**

Funds will be used for neighborhood revitalization and job creation for low income households.

**COMMUNITY DEVELOPMENT PRIORITY ACCOMPLISHMENTS FOR 2007-08**

<b>Objective Suitable Living Environment</b>	<b>Activity</b>	<b>Outcome</b>	<b>Activity Number</b>	<b>5 Year Goal</b>	<b>1 Year Goal</b>	<b>Actual</b>
Neighborhood and Nonprofit Organizations CD-1	CDBG funds will be committed to help build the capacity, fund facilities improvements, and operations of nonprofit,	Availability/ accessibility	5-6, 8, 15-54	50 organizations	16 hard costs projects 31 organizations to receive operations funding.	11 hard costs  32 soft costs

	community based, and faith based organizations.					
Infrastructure CD-2	CDBG funds will fund infrastructure improvements.	Sustainability	12 & 13	10 projects	3 projects	2 projects
Public Facilities CD-3	CDBG funds will help finance the development and improvement of public facilities, parks, senior centers, and recreation centers.	Sustainability	9-11 & 14	5 projects	2 project	4 projects
Youth Programs CD-5	CDBG funds will help finance before and after school programs, supportive services for homeless and special needs youth.	Availability/Accessibility	26, 27, 34, 36 & 41	20 programs/agencies funded	7 programs/agencies funded	5 programs
Anti-crime Programs CD-6	CDBG funds will be given to agencies and programs to cover the cost of implementing anti-crime programs.	Availability/Accessibility	0	4 programs funded	0	0
Economic Development Loan Program	CDBG funds will be loaned out to	Affordability	56	20 businesses will receive assistance	1 program to promote Microenterprise	11 loans to new or existing

CD-7	businesses, through the revolving loan program and micro-enterprise loan programs.				loans.	businesses
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**B. Affirmatively Furthering Fair Housing**

During this last year Salt Lake County continued to implement the actions identified in the Analysis of Impediments (AI). These actions included sponsoring of a Fair Housing seminar, consultations with agencies, funding of affordable housing projects, and the sponsoring of the Transitional Housing Development Program.

- A new and updated AI covering all jurisdictions in the Salt Lake Valley was completed and released at the end of 2005.
- Consultations were held with the HUD State Office, State of Utah Office of Discrimination, DRAC (Disabilities Rights Advocate Committee), Road Home, Disability Law Center, Housing Authority of the County of Salt Lake, Valley Mental Health, and Utah Nonprofit Housing Corporation to get input on the greatest unmet housing needs.
- On December 13, 2007, Salt Lake County held a public meeting for training where the HOME Investment Partnership Program and Fair Housing requirements were reviewed. The purpose of the training was to provide clear instructions on Fair Housing requirements with an emphasis on accessibility requirements.
- Salt Lake County monitored all HOME, CDBG, and ESG funded activities, projects and programs. All HOME funded rental housing developments were monitored for compliance with the HOME requirements, income, rental levels and fair housing. No significant issues or concerns were identified. As a part of the monitoring, Fair Housing requirements are explained to each agency or company. All housing developments and programs are required to have the Fair Housing Requirements and Logo clearly posted.
- Salt Lake County continued to sponsor the implementation of the effort to develop transitional housing throughout all of Salt Lake County. The Council of Governments Long Range Planning Committee meets monthly to discuss and encourage the development of additional housing units for the homeless, special needs populations, and very low-income households. Salt Lake County provided funding to Utah Housing Corporation to hire a consultant to work with the Long Range Planning Committee and the Salt Lake County Cities to identify ways to develop affordable housing units.

Salt Lake County has updated and is implementing its Moderate Income Affordable Housing Plan to remove barriers to the development of affordable housing. Salt Lake County is playing an active role in encouraging the County and Cities to develop and implement their respective Moderate Income Affordable Housing Plans.

## C. Affordable Housing

Two rental housing developments were completed during the time period of this report.

**Grace Mary Manor Apartments**: new construction, 84 rental units. This project provides housing for the chronic homeless.

**Liberty Midtown Apartments**: new construction, 75 one bedroom rental units for low income households.

Salt Lake Community Development Corporation completed construction on four homes (two were sold) and they have another 12 units under development.

Data related to the number of extremely low and moderate-income renters and owner households assisted during the report period of this report are available in the IDIS reports. The performance of the development and improvement of housing is further reviewed in the attached section that compares the projected to the actual performance.

## D. Continuum of Care

The programming for ESG and CDBG has been undertaken with the Salt Lake Area Continuum of Care (CoC) strategy in mind. Primary emphasis is on the prevention of homelessness. To meet a need caused by too much homelessness and not enough space to house the homeless, the Urban County and the Consortium assist in the operational costs of the Community Shelter and the temporary winter overflow shelter with CDBG funds. This is the eighth year of this program. The overflow program is a success. This past year (2008) was a record year in the number of families seen at the overflow shelter. A declining economy and rising costs have caused more families difficulties in keeping their housing. A program using CDBG, HOME, and ESG has been developed to assist those at risk in keeping their home. This program is provided by the Salt Lake Community Action Program as well as the Housing Authority of the County of Salt Lake. Rent or mortgage assistance is coupled with a strong case management component to keep participating families from entering the ranks of the homeless. The case management component is a central part of the Continuum of Care in Salt Lake County.

Salt Lake County also provides CDBG funds for a portion of the staff who work to develop and put together the Continuum of Care application for the Salt Lake County Consortium. The County is one of the leaders in the preparation of the 10 Year Plan to end chronic homelessness. The 10 Year Plan has been adopted by all governmental units (17) in the Salt Lake Valley.

The Salt Lake County Continuum of Care operates as one of the subcommittees of the Salt Lake County Homeless Coordinating Council (SLCHCC). The SLCHCC is made up of approximately 40 homeless service providers in Salt Lake County and has been incorporated as a 501(c) (3) non-profit organization. Annually the Salt Lake CoC receives approximately \$4,000,000 in funds from HUD. This past year the award was \$4,045,648. A chart of the funding received for the Salt Lake City & County CoC lists the awards below. The majority of the member organizations are from the private non-profit sector. In addition to the CoC committee, other subcommittees of the SLCHCC include the following:

- Executive Committee: This group provides direction and leadership to all activities of the SLCHCC including: reviews incorporation and tax status, sponsors training, plans council

meetings/activities, and administers the CoC committee staffing /activities and addresses/reviews Council issues.

- Homeless Street & Point in Time County Workgroup: This group is in charge of planning and implementing the yearly sheltered and unsheltered street count as well as training and coordinating volunteers used in the annual Point in Time count.
- Homeless Management Information System (HMIS) Steering Committee: This group provides oversight to HMIS implementation and administration. All agencies receiving CoC funding are required to report data in HMIS.

<i>2007 Continuum of Care Awards – Salt Lake City &amp; Salt Lake County CoC</i>		
<i>AGENCY NAME</i>	<i>PROGRAM</i>	<i>DOLLARS AWARDED</i>
<i>Housing Authority of the County of Salt Lake</i>	SPC-New	\$375,300.00
<i>Family Support Center</i>	SHP-New	\$193,124.00
<i>Tooele County Housing Authority</i>	SPC-New	\$562,560.00
<i>Valley Mental Health</i>	SHP-Renewal	\$157,635.00
<i>Volunteers of America, Utah</i>	TH	\$356,087.00
<i>The Road Home</i>	PSH-Renewal	\$333,627.00
<i>The Road Home</i>	SHP-Renewal	\$76,486.00
<i>Utah Nonprofit Housing Corporation</i>	TH	\$104,742.00
<i>Volunteers of America, Utah</i>	SSO	\$299,250.00
<i>Family Support Center</i>	SSO	\$203,280.00
<i>Family Support Center</i>	TH	\$98,532.00
<i>Utah Department of Community &amp; Culture</i>	SHP-Renewal	\$95,532.00
<i>Housing Authority of the County of Salt Lake</i>	SPC-Renewal	\$699,396.00
<i>Housing Authority of Salt Lake City</i>	SPC-Renewal	\$333,564.00
<i>Housing Authority of Salt Lake City</i>	SPC-Renewal	\$156,720.00
<b>TOTALS:</b>		<b>\$4,045,648.00</b>

There is a Continuum of Care Committee which has as its role: to identify gaps and capacity, review renewal projects, set housing as a priority for new projects, participates in HUD Web casts, and coordinates activities with other state Continuum grant writers. To aid the CoC committee in their planning, implementation and administration of the CoC in Salt Lake County, there have been additional workgroups established that include:

- Threshold Committee: This group screens all renewal and new applications to ensure HUD requirements are met, systematically reviews renewals to ensure performance, and performs site visits.

- **Prioritization Committee:** This group reviews all project summaries and goals of each project. It is also in charge of identifying local gaps in service and prioritizing projects that will best meet those gaps.
- **Goals Committee:** This group reviews, sets, and monitors CoC goals in coordination with County, State and Federal Goals.

For the past three years, there has been a Point in Time (PIT) taken in Salt Lake County to determine the number of sheltered and unsheltered homeless. Included in this count is the annual estimate of the number of chronically homeless with special needs. Chronically homeless are defined as an adult with a disabling condition that has been homeless for one year or longer or has had four episodes of homelessness during the last three (3) years. Because many chronically homeless suffer multiple challenges, the primary problem was identified. On January 31, 2008, 467 individuals were identified as chronically homeless in Salt Lake County. The subpopulation breakout identified the following:

<b><u>Subpopulation</u></b>	<b><u>Number</u></b>
Severely Mentally Ill	133
Substance Abuse	289
Developmental Disability	8
Physical illness of Disability	79
Other	12

To address these needs, the CoC has developed a variety of housing options for the homeless including Emergency, Transitional, and Permanent Housing. Total housing, measured by available beds, in each of these categories includes:

<b><u>Type of Housing</u></b>	<b><u>Individuals Beds</u></b>	<b><u>Family Beds</u></b>
Emergency Shelter	596	238
Transitional Housing	330	682
Permanent Supportive Housing	646	34

Furthermore, there are specific beds targeted for special populations. They include:

<b><u>Type of Housing</u></b>	<b><u>Domestic Violence*</u></b>	<b><u>HOPWA/AIDS*</u></b>
Emergency Housing	167	8
Transitional Housing	182	71
Permanent Supportive Housing	0	49

\*Includes beds for families and individuals

Within the last two years, a significant addition to permanent supportive housing was accomplished with the dedication of the Sunrise Metro, a 100 unit, one bedroom apartment complex for single men and women and Grace Mary Manor an additional 84 units of permanent housing for single adults. Beyond this time period (2009-10), it is estimated that an additional 250 units of permanent housing for chronically homeless will be completed both for individuals and families. Within this amount, 59 units will be dedicated for disabled seniors ages 55 and above.

The development of these units for the chronically homeless has allowed the current emergency shelter of the Road Home to more effectively use exiting shelter beds for individuals who are homeless for a temporary period of time. A study done by the Road Home showed that 12% of their clients were using

58% of the shelter bed nights. These 12% were clients who had been in the shelter longer than six months. In other words, they were using the shelter for permanent housing. Continuing to create permanent supportive housing will provide further efficiencies for the emergency sheltering system in Salt Lake County.

In addition to constructing housing for the homeless, Salt Lake County has developed a variety of Tenant Based Rental Assistance (TBRA) programs to place homeless individuals and families in scattered site housing located in privately operated apartments within Salt Lake County. Clients are required to pay up to 30% of their income toward the monthly rental costs. Agencies placing clients using TBRA are required to provide case management services which require regular visits of clients in their apartments. Annually approximately 175-200 homeless households are provided housing through TBRA.

### **Prevention**

Prevention of homelessness is a less expensive alternative than providing services to those who have become homeless. The County is serving as the lead in developing and implementing a prevention component which compliments the housing focus of the Continuum of Care. Partnerships and working relationships have been forged with major funding sources and governmental units.

Examples of four projects in the prevention arena are illustrative of the type of the work being done.

#### **Mobile Home Park Preservation**

The price of land has increased in value, threatening the continuation of mobile home parks in Salt Lake County. Parks have been purchased by private investors with the goal of demolition and the creation of new single family homes. In recognition of this threat, funds have been appropriated to examine options of how to preserve the parks, including tenant ownership. Funds are also being sought from state sources to help relocate individuals who may be displaced should a park be sold. This past legislative session a bill was passed to provide tenants of mobile home parks at least 180 days notice of intent to change the use of the park. In addition, other funds have been secured to allow residents to become more involved in helping determine the future of their mobile home park.

#### **Public Housing Intervention**

A cooperative program has been put in place to provide more intensive case management to families housed in public housing or who have a Section 8 voucher. Research suggests that if this population is removed from housing assistance programs like Section 8, it is often very difficult for them to regain publicly supported housing. Case management services have been put in place to specifically help at-risk families' better access and maintain their public housing through additional training and education. Results show a marked decrease in the number of individuals removed from public subsidized housing.

#### **Access to Mainstream Services**

Many homeless individuals have disabilities or are low income and qualify for government programs that can provide ongoing financial support. During the past year, the Department of Workforce Services began an aggressive program to provide assistance to homeless individuals on General Assistance in becoming eligible for Social Security. A special unit was established within DWS with this focus. Trainings were held to help case managers identify areas where applications could be improved. Preliminary information indicates that the time lines for SSI/SSDI approval have been cut from 18 months down to 4-5 months, a significant improvement. This effort is now being expanded to other areas within the State of Utah.

### Landlord Tenant Mediation

Through the use of Social Service block Grant (SSBG) funds, Salt Lake County funds a private non-profit organization to target low-income renters who may be at risk of eviction and perhaps homelessness. This court mediation activity results in terms and conditions between the landlord and tenant that allow housing to remain in place. The agreement is presented to the judge who in turn reads it into the court record and turns it into a court order. These agreements can work both for the benefit of the tenant who feels that landlord is not abiding by the terms of the lease and also for the landlord who is having difficult with a particularly tenant.

## **E. Other Actions**

The County works in concert with the nonprofit social services providers to identify gaps in service delivery and enhance coordination among providers. Funding to supplement the Family Self Sufficiency and Youth Tutoring Programs of the Housing Authorities is now available to meet gaps that exist in current service levels. Assistance is provided from CDBG resources to ensure food is available for those in need, and counseling is available to those with financial problems. The Program Managers from Community Development; Housing; SSBG as well as the Targeted Refugee Assistance Grant Program all participate in coordination, issue identification, and implementation for the use of resources. This helps eliminate the duplication of funding and ensures the County is able to receive the greatest benefit from the limited resources received from the Federal and State Programs. Other programs that complement the programs provided through Community Resources and Development include:

- **The Extension Office of Utah State University** that is associated with our Division continues to provide the “Opening the Door to Home Ownership” classes. These classes include information on how to prepare financially for the purchase and monthly mortgage payments; how to assess housing needs; shopping for a realtor; making an offer on a home; selecting and working with a lender; completing a home inspection; closing on a loan; purchasing insurance and responsibilities as a homeowner following the purchase of a home. This class provides a “*Certificate of Completion*” indicating this is a HUD approved curriculum for people applying for a loan with special financing requirements or special financing assistance programs for first time homebuyers that require an educational program. Classes are open to anyone in the Community who is planning to purchase a home and are held each month. These classes are also available on the internet.
- **Salt Lake County’s Office of Volunteer Program Services**, located within our Division, continues to offer the Volunteer Income Tax Assistance (VITA) Program. In 2008 this program expanded to 7 regional coalitions reaching most counties in the state with 50 static VITA sites. They also had multiple roving sites that served special populations and rural locations. The program recruited a total of 656 volunteers. They filed 15,569 returns which is an increase of 20% over 2007. The VITA Program offers free tax help to low- to moderate-income (generally, \$40,000 and below) people who cannot prepare their own tax returns. This provided over \$14.5 million in refunds for residents and provided an estimated SAVINGS of \$1.6 million in tax preparation fees. This program helps residents claim the special credits, such as Earned Income Tax Credit (EITC), Child Tax Credit, and Credit for the Elderly for which they qualify. The program enabled \$5.3 million in EITC to be distributed to low income residents. In addition to free tax return preparation assistance, most sites also offered free electronic filing. This program is part of a larger program “Earn it, Keep it, Save it”. This program is a public-private partnership

working to strengthen family financial stability through EITC and VITA Programs and through partnerships with local businesses and other institutions.

- **The Community Access to Technology (CAT) Program** operated by the Division provides computer technology centers where people have access to computers, literacy, financial literacy, internet/email, fundamental computer skills and other educational training opportunities at satellite computer labs in Community Centers. Residents may access the internet and learn marketable computer skills such as typing, word processing and data entry. The centers also provide English as a Second Language (ESL) training and GED preparation training and are sites for the Volunteer Income Tax Assistance Program. The CAT Program also offers a Kid's Literacy Project that is free for children ages 5-12 available at most sites. These programs are provided at neighborhood centers and Boy & Girls Clubs that also receive CDBG funding. There is no fee for this service. Additional access to computers is available through all County libraries.
- **Graffiti Removal Program.** One of the Community Development objectives CD-6 is Anti-crime programs. This County Program was patterned after the "Residents Against Graffiti" (RAG) program that was started by a group of residents in the East Millcreek area. The RAG program works alongside the Sheriff's office and encourages residents and community groups to organize through neighborhood watch groups to combat graffiti and the negative influence it engenders. Graffiti has become an intrusive fact of life in Salt Lake County. Graffiti ranges from signatures to elaborate murals. In between are gang statements and the stylized bubble lettering. Graffiti often moves from offensive markings to characterizing a neighborhood. Graffiti presents a challenge and an opportunity to the citizens in a neighborhood. Often, the challenge of combating graffiti gives the neighborhood an opportunity to come together in a determined, friendly, cohesive group to rid the neighborhood of graffiti. Salt Lake County assists neighborhoods by providing resources for graffiti removal. Graffiti has a negative impact on the community and many times graffiti in a neighborhood can be a precursor to other crime. Residents are encouraged to clean up graffiti in their neighborhoods as quickly as possible. If residents promptly remove graffiti, it is much less likely to be replaced by more graffiti. Sometimes residents have to be persistent, removing graffiti over and over, but by cleaning every time, residents make the statement they will not tolerate crime in their neighborhoods. Residents can report graffiti by email, phone or via the internet. RAG notifies the property owner that they must remove the graffiti in a timely manner and provides the owner with free graffiti clean up supplies. RAG provides graffiti clean up supplies to all residents at no cost.
- **Lead Based Paint Hazards.** Starting in February 2003, Salt Lake County began the implementation of a Lead Safe Housing Program. Salt Lake County received a Lead Hazard Control Grant for \$1,296,000. In September of 2004 Salt Lake County was awarded a Demonstration grant for \$2,000,000. In September 2006, the County was informed it was being awarded a Lead Hazard Control Grant of \$2,010,000. To date, Salt Lake County Lead Safe Housing Program has met all of its project benchmarks and expenditures goals. The program consists of the following:
  - Community Outreach: By the end of this fiscal year, the outreach and education component of the program was being fully implemented. Over 200 activities were carried out and nearly 10,000 people were provided information about the hazards of lead.
  - Combo Projects: The CDBG and HOME programs funded rehabilitation of single family homes and rental units that have Lead Hazard Control (LHC) eligible units. These units

have received funding to cover the cost of the lead hazard control. The Salt Lake County Lead Safe Housing Program is working closely with the Salt Lake City Housing Rehabilitation Program for single family homes and rental housing projects.

- Lead Safe Housing Projects: Salt Lake County has provided LHC funding to Housing Services of Utah to cover the cost of risk assessments, work write-ups and construction costs for lead safe housing projects located anywhere in Salt Lake County. These projects include units that did not qualify for the rehabilitation programs of Salt Lake County and Salt Lake City. Lead Hazard Control was completed on a 100 units and over 200 units were inspected for lead hazards.
- **Targeted Employment Services.** In partnership with the Department of Workforce Services, chronically homeless individuals in supportive housing will have access to a specialized job developer. The job developer will be working with a variety of businesses in the community to identify opportunities for formerly homeless individuals to enter the work force. The program will meet the individual where they are: i.e. some may only be able to work a few hours a week, some need skill training, additional education or an opportunity to do supervised volunteer service. This program hopes to take clients from stabilized housing to a meaningful job opportunity where they have the ability to earn income plus become integrated back into the community.
- **AmeriCorps Program**  
Salt Lake County received a \$249,724 grant for the AmeriCorps Program. The County matches these funds with \$258,958. Salt Lake County's AmeriCorps program, AmeriCorps Building Utah's Capacity to End Chronic Homelessness (ABUCECH), uses a portion of these funds to partner with the Homeless Assistance Rental Program (HARP). A four member team of AmeriCorps members conduct home visits to formerly homeless persons receiving rental assistance through HARP. The members measure the housing situation for these clients using a monthly housing matrix and quarterly with a self-sufficiency matrix. The home visit team serves as augmentation for case managers from four Salt Lake County Agencies which refer clients to HARP. This program is a clear example of our increased emphasis to address homelessness.

## **F. Leveraging Resources**

The County has encouraged the funding of activities that bring other resources to the table. In all housing development projects involving construction of both rental and home ownership undertaken with HOME funds, the County continues to average a ten to-one leveraging ratio. The additional funds have come from tax credits, financial institutions, other governmental agencies, and in some cases owners' equity.

CDBG activities have had matching funds voluntarily brought into the mix. A major part of the review and recommendation of the application process stage, provided by the Community & Economic Development Advisory Council (CEDAC), is to ensure that each applicant includes some form of additional, non-CDBG funds into their program or project.

For the HOME Program, Salt Lake County provided the \$200,000 match from general funds. The match was committed to help finance the improvements to the Frontier Apartments (\$52,650) and development and construction of homes in Magna (\$146,350).

The Emergency Shelter Grant has a 100% match requirement. This year the \$106,826 grant was matched with \$129,626 in Private and Client funds at a ratio of 1.21%.

This fiscal year, the Continuum of Care (CofC) provided over \$4,000,000 in resources for services for the homeless and provided many types of housing related programs and services through the Shelter Plus Care, Transitional Housing, Permanent Supportive Housing and Supportive Housing Programs. There were two new Shelter Plus Care applications and one Supportive Housing Application approved through the CofC process.

The Department of Workforce Services has continued their aggressive program they started last year that assists homeless individuals in becoming eligible for Social Security. This has again reduced the time line for SSI/SSDI approval.

In FY 07-08 the County's Social Services Block Grant (SSBG) program focused \$446,000 in four priority areas thereby complimenting CDBG funding devoted to these priorities. In the first priority area, SSBG provided \$91,588 to support four efforts addressing prevention of homelessness among high risk populations. In this effort SSBG proved to be a valuable partner as it could fund prevention efforts that were not eligible to receive traditional homeless funding. The most successful of these efforts was the collaborative partnership among The Road Home, Community Action Program, and the Housing Authority of the County of Salt Lake (HACSL) which provided County Housing Authority clients at risk of losing their public housing or Section 8 voucher with community case managers to assist as well as advocate for families in jeopardy. This approach has not only resulted in a dramatic reduction in the number of housing authority evictions but changed the mind-set of public housing officials. Rather than looking to quickly evict problem households, housing authority staff is seeing a family's stay in public housing as an opportunity to resolve long-standing problems. Other SSBG efforts funded in this prevention effort included \$31,588 for two self-sufficiency training program focusing on preventing homelessness among single mothers (People Helping People & LifeStart Village at Family Support Center); and a \$20,000 grant to the Utah Chapter of the National Association of Mental Health (NAMI Utah) focusing on preventing homelessness among mentally ill jail inmates upon their release into the community.

In the second priority area, SSBG funded \$104,412 to four efforts addressing language and cultural barriers in the judicial system. One of these efforts focused on providing services to primarily Hispanic families where their children that had been referred to Court. In another effort SSBG funding enabled a Spanish-speaking paralegal to help Hispanic households permanently resolve family law issues. This latter effort directly complimented the CDBG funding of the domestic violence program at Legal Aid Society. The two other SSBG supported projects in this priority addressed refugee needs in the community. The refugee population is a very vulnerable part of our community and SSBG funding furthered refugees' acculturation into the neighborhoods and community. An SSBG grant to the Utah Refugee Employment and Community Center, a program of the Asian Association of Utah, provided case management services to "hard to serve" clients who often were no longer eligible for refugee services which are restricted by federal law to the first five years the person is in the Country. The other funding in this area went to the International Rescue Committee to develop collaborative "PORTAL" partnerships expanding the number of providers competent to provide services to refugees. It also funded intensive hands-on training experiences with newly arriving refugees including housing maintenance issues--a major problem in enabling this population to keep their housing.

In the third priority area, SSBG funds addressed the County Mayor's priority of developing more After School Programs. During this past year, CDBG and SSBG funds were combined in order to enable a new

after school program to be opened at Oquirrh Hills Elementary school in the unincorporated Kearns area. This new after school program as well as a second new program, solely funded by SSBG at Silver Hills Elementary, complemented an existing program at the nearby Kearns Junior High School creating a more cohesive support system and learning environment for Kearns families.

Finally, SSBG provided \$40,000 of support to two community information and referral efforts. While both support HUD goals only one could have been eligible for CDBG funding. These I&R efforts include support for the State-wide 211 human service referral center and a more targeted Spanish television and radio effort focusing on increasing access to County services among Spanish-speaking populations.

## **G. Citizen Comments**

A draft of CAPER narrative and the IDIS Reports that make up the CAPER were made available for public review during the 15-day public comment period beginning on September 3, 2008. This Notice was published in the *Deseret Morning News* and *The Salt Lake Tribune*, both newspapers of general circulation. We also had it available on the County's website and sent an email to all interested parties. At the end of the comment period, we did not receive any comments. Copies of the draft were also provided to the Salt Lake County Community and Economic Development Advisory Council (CEDAC).

Once again, CEDAC felt the County's spend-down rate and project implementation had improved. The County was below the required 1.5% ratio required by HUD, recorded at 1.36% as of May 1, 2008. Staff also reviewed the available data brought forth using the BOSMAC tools and pointed out activities that have funds remaining and was able to recapture \$300,000 to add to the new 2008 grant funds for FY 2008-09. The County is still working hard to bring all prior year activities to implementation or to reprogram activities that can be completed within a year.

## **H. Self Evaluation**

Through the development of the Consolidated Plan and the implementation of activities, the County is more aware of specific needs in specific neighborhoods. Even though annexations and incorporation continue to erode the population base of the unincorporated County, the three major target areas of Kearns, Magna and West Millcreek remain viable for Community Revitalization and Housing. In prior years the County had selected the area of Magna for comprehensive treatment and a designation as a Revitalization Neighborhood. This included the use of the Redevelopment Agency, an enhanced housing improvement program and improved economic development, and a Main Street Project in the Magna Central Business District, for which work is still ongoing. This fiscal year a target area was selected in Kearns. Community Resources teamed with Public Works and other agencies in the County to provide residents with information and opportunities to clean up and improve their neighborhood, yards and homes. Sidewalks were replaced, dumpsters were provided for home and yard cleanup, signs were replaced and information was provided about all programs available for rehabilitation and repair of homes. A vacant home was purchased and is in the process of being rehabilitated as an "Idea House". An Idea Book is also being developed. The Idea House will serve as a model home for the revitalization of the Kearns area. The Idea Book will list the top ten best ideas on ways to improve the home. The project will be completed in September 2008.

The County's relationship with each of the 11 participating cities continues to strengthen as we work as partners in community revitalization. This partnership is most noticeable in the cities of Midvale, Murray and South Salt Lake. The County continues working with all the cities in the County to participate in providing affordable housing in their planning processes. Murray is working to revamp their housing rehabilitation program and make it a focus for the next fiscal year.

The numerical goals set for 2007-2008 in the Action Plan have been reviewed against the actual production for that time period. The County exceeded its goals in most of the objective categories. In the few objectives where the County fell slightly short of the mark, there were other conditions that contributed to not meeting the goal. Overall, the County has exceeded its planned goals for the third year in the five-year plan.

The County's plan in addressing the issue of homelessness goes back to 2003 when CRD spearheaded a task force for the purpose of researching the benefits of the "housing first" approach. The County continues with this plan as demonstrated by efforts to create permanent housing units. The plan also calls for support services and related projects intended to help individuals succeed in their efforts to avoid a return to homelessness. This is accomplished mostly through contracts with local not-for-profit agencies and key individuals, supported by a combination of federal and county funds, which are supplemented with locally generated resources. CRD has actively participated in the "paradigm shift" in the approach to deal with the issue of homelessness in the County. To the extent possible, available funds have been reallocated and new funds dedicated to end chronic homelessness. We have incorporated the "housing-first" concept by participating in projects that create new permanent housing along with support services designed to aid in the transition from homelessness to permanent housing and to help prevent the onset of homelessness. Individuals coming out of incarceration and foster care have support in making a difficult transition. Those with mental problems and addictions have more help and there are more services available to homeless children.

The County continues to refine its housing improvement program. This program is meeting the critical housing improvement needs of lower income residents. A system of quarterly reviews regarding the status of individual activities is ongoing to ensure that activities are brought on line in a timely manner. A risk-assessment process has been developed and fine-tuned to assist in the provision of technical assistance and monitoring. The County and the Consortium are meeting the objectives of the Consolidated Plan. Increased resources would help meet more of the specific goals and the identified needs of the lower income community.

The Homeownership Activity - Down Payment Assistance (DPA) Program did not meet the expected goal of 60 households again this year because the program was changed last year to meet the needs identified in the community. The total amount a household could receive for DPA was increased to \$10,000. This impacted the total number of families that could receive assistance.

In keeping with the guidelines and direction contained in CPD Notice 03-09 to develop and use a local performance measurement system, Salt Lake County continues working toward that end. We are aware that measuring performance at the local level is critical to the flexibility-driven formula programs of CPD.

As part of the steps involved with this process, the County has worked with the Salt Lake Area United Way to gain an understanding of performance-based systems. At the beginning of the Program Year, the County sponsored a training session on the Logic Model for the smaller participating cities, County agencies, and non-profits organizations that do not participate in the United Way Process.

Salt Lake County modified its application process for requesting Community Development Block Grant funds. That modification required applicants to submit the goals and objectives of their program, identify benchmarks, and provide outputs and outcomes. The intention was to include a measurable definition of success in each proposal's work plan.

This year, Salt Lake County updated the Citizen Participation Plan. In accordance with the County's mission, Community Resources and Development (CRD) is committed to providing "honest, open, efficient and ethical government that is fiscally responsible, accessible and responsive to Salt Lake County's needs." We went through an extensive review and followed all of the federal requirements to ensure compliance. We wanted to ensure this plan enabled the County to better determine and prioritize the needs of the communities in its jurisdiction; administer programs intended to address those needs; and to involve the public in the Consolidated Plan process. After it was approved, a copy was given to each of the Participating Cities.

Salt Lake County is an active member of the National Association for County Community and Economic Development (NACCED). This organization was part of the Performance Measurement Working Group that developed viable performance measurements. The County has incorporated the performance measurements into the application process and included this information in the contracts for 2007-08. Training was conducted for all the agencies that received funding and they were required to report this information to the County through the quarterly reports via the internet. This information has been entered into IDIS for all activities for this fiscal year. NACCED also provides up to date information on legislation pertinent to the Community Development Programs from Washington DC. Our Community Development Coordinator participates on the committees for this organization.

Salt Lake County is also an active member of the National Association of Housing and Redevelopment Officials (NAHRO). The Director of Community Resources and Development is the current President of the Utah Chapter. The Annual Conference was held in May this year. The focus for Community Development was on the Continuum of Care, HUD Disaster Training, and Mortgage Fraud. The Relocation Specialist from Denver attended and did training on the changes and updates for the URA.

To increase our proficiency in managing the HUD programs, the Program Managers and Fiscal Analyst attended several trainings during the fiscal year. We make it a priority for our office to stay current on all the rules and regulations that govern the grants we receive. The training included:

ICF sponsored HOME Certification Training in Denver, CO;  
HUD sponsored CDBG Training in Fort Worth, TX  
County sponsored Training – Bridges Out of Poverty, SLC, UT  
HUD sponsored URA Training, St. George, UT  
NACCED sponsored Financial Management CDBG/HOME Training, Washington DC  
NACCED sponsored Fair Housing Training, Washington DC

## **I. Monitoring**

This year Salt Lake County reviewed all 40 of the HOME funded multi-family rental projects. A record is maintained of the HOME projects and the required review period to ensure all reviews are completed according to the regulatory requirements. As per the schedule, each multi-family housing project receives an on-site inspection or a thorough desk review to determine compliance with housing codes, tenant selection processes, affirmative marketing, and clients' income as well as all requirements included in the

contract between Salt Lake County and the Subrecipient. A checklist of all areas reviewed is maintained in each file.

At the end of each fiscal year, Salt Lake County is able to compile an Annual Report from the information submitted quarterly via the internet by each of the sub-grantees, sponsors, or sub-recipients. This new capability to obtain report information enables the county to review the actual results of the activity and compare it with the anticipated goals. The reports also provide a narrative on why agencies did or did not meet their goals. Many address barriers they found as well as the innovative ideas used to exceed their goals. This information has been included in the IDIS system for each activity.

The Division conducts a Risk Assessment of all agencies after funding has been awarded to evaluate each program participant for the grant programs. This review is performed by the Program Managers, Fiscal Manager and Management Analyst. The areas reviewed include financial, physical, program management, satisfaction and services. This determines the initial monitoring review schedule for the year and determines how many programs will be reviewed on-site monitoring and how many will receive desk reviews.

During the contract period, all payment requests will receive a desk review prior to reimbursement. These reviews ensure all expenses are eligible and are covered in the contract scope and budget and that all program requirements have been met and are commensurate with the work completed. We verify that all environmental reviews are complete and that all required forms and reports are submitted. If applicable, compliance with labor requirements is verified. A review is made of each entity's audited financial statement or financial compilation on an annual basis. If there are any findings or concerns, they are included in the risk assessment as well as during the next scheduled on-site monitoring review, if required.

The Management Analyst works with the program managers to do program and fiscal monitoring; works to assure the programs are in compliance with program funding source rules and directives; analyzes the performance of division programs and is responsible for operating policies and procedures. This position is also responsible for the oversight of construction projects and compliance with the labor laws and Davis Bacon requirements. The addition of this position has helped ensure our programs stay compliant and the agencies we work with provide quality services to the residents of Salt Lake County.

### **III. Community Development Block Grant Program Narrative**

The Salt Lake County Urban County Program provides CDBG funds for the unincorporated County and the eleven smaller Participating Cities. Funds are provided to the cities using the HUD formula "A" and an area needs factor. Each city determines the best use of their funds as it meets the goals and objectives of the Consolidated Plan. The cities participate in the development of the goals and objectives. Funds are allocated as follows to the Urban County Communities:

<i>COMMUNITY</i>	<i>AMOUNT</i>
<i>TOWN OF ALTA</i>	\$15,000
<i>BLUFFDALE CITY</i>	\$15,000
<i>COTTONWOOD HEIGHTS</i>	\$90,000

<b><i>DRAPER CITY</i></b>	\$49,000
<b><i>TOWN OF HERRIMAN</i></b>	\$15,000
<b><i>HOLLADAY CITY</i></b>	\$53,000
<b><i>MIDVALE CITY</i></b>	\$325,000
<b><i>MURRAY CITY</i></b>	\$265,000
<b><i>RIVERTON CITY</i></b>	\$60,000
<b><i>SOUTH JORDAN CITY</i></b>	\$59,000
<b><i>SOUTH SALT LAKE CITY</i></b>	\$235,000
<b><i>SALT LAKE COUNTY</i></b>	\$1,283,630
<b><i>TOTALS:</i></b>	<b>\$2,464,630</b>

In keeping with the Consolidated Plan and the 2007-2008 Action Plan, the County and the Participating Cities fund a wide variety of housing activities. Although the critical housing improvement program and its component activities serve as the core CDBG housing activity, project delivery costs are provided to non-profits for implementing housing activities within the jurisdiction of the Urban County. Housing activities have ranged from assistance to Section 202 and Section 811 housing, to the acquisition of vacant housing for rehabilitation and sale to a lower income family. Other projects and activities are funded that support neighborhood revitalization and provide needed public facility improvements and public services. All such activities are identified in the Consolidated Plan and are listed in the IDIS Reports. In computing the amount of funds available to meet a National Objective, one hundred percent (100%) of those funds benefited lower income households.

Funding has been provided to one activity that qualifies under the Slum and Blight criteria. This activity is in the City of Riverton and has undergone extensive modification. This project has been designed and is almost complete. It began construction during the fiscal year, however due to inclement weather; they were unable to complete construction by the end of the fiscal year. It will be completed in the summer of 2008 and will eliminate a very blighted part of the RDA area in Riverton.

No changes have been made to the County's objectives. The only change that has been made based on experience is the further development and identification of a different locally defined Neighborhood Revitalization Strategy Area in which the residents are willing to participate. The County CDBG Program is working in conjunction with the Redevelopment Agency to revitalize the Magna, Kearns and West Millcreek areas.

All activities undertaken by the County were done in compliance with all HUD and other federal rules and regulations and in accordance with the goals and objectives of the Consolidated Plan. The County has pursued all the resources it indicated in the Consolidated Plan. Further, it provided requested certifications of consistency for HUD programs in a fair and impartial manner, for which the County indicated that it would support application by other entities and the County did not hinder Consolidated Plan implementation by action or willful inaction.

In coordination with the 11 Cities that participate in the Urban County program, a new consolidated application was created for the agencies applying for "Soft Costs" or operational funds for the CDBG Program. The County worked with the City Mayors, City Council Members and staff to design the format for the application. Once the applications were received, the County disbursed the applications to each of the Cities to include in their public process. The consolidation of this portion of the application made it possible for most of the Non-Profit agencies to only complete one application instead of twelve. The new application provided specific information on the clients that are served for each jurisdiction.

This gave the Cities a more comprehensive view of each agency and how they affected the community. The new process seemed to work very well for everyone involved and we will continue to refine this application process.

The County provided mandatory training for those organizations and agencies that both applied for and received funds from the CDBG, HOME and ESG Programs. The training reviewed the new applications as well as all the requirements for each program. A great deal of time was devoted to the new reporting format. We created a new consolidated public service report form to capture the information for each of the participating jurisdictions. All the quarterly reports are now submitted via the internet. This has saved the agencies both time and money and allows the County more accurate access to the information required for IDIS. The training also focused specifically on performance measurements. Based on the data submitted to the County, additional training will continue to be provided.

The economic development program creates jobs as reported in IDIS using the criteria of "taken by" rather than "available to." The economic development program has undergone a major redesign to meet the current needs of the community. The program design now includes a loan guarantee package for use by financial institutions much like the SBA Program. The County has two economic development activities. One is the major Economic Development Loan Fund (EDLF) and the other is the Microenterprise Loan Fund. Both programs are working in concert with each other, and the Microenterprise program has added a technical assistance section to help with the underwriting of loan packages. Four loans were made during the reporting period by the Economic Development Loan Fund which created 20 new full-time jobs. In the Microenterprise Loan Fund eleven loans have been made to both new and existing companies. These eleven businesses have created 34 new jobs for low to moderate income people. Two of the businesses have received recognition in the Deseret News and the Utah Pulse publication for their success.

This past year, Salt Lake County was approached by The Children's Miracle Network (CMN) to assist with an economic development project. They wanted to move their current office from Holladay to a larger facility because they had outgrown their current facility. This required the purchase and rehabilitation of a different building. The building they found was located in Salt Lake City. This move would allow them to create over 140 new jobs at the new office. This project was a partnership between CMN, Salt Lake City Redevelopment Agency and our office. The property was a potential Brownfield Site so the County applied for both a Section 108 loan and a BEDI grant. We were not awarded the BEDI grant and CMN then decided to move ahead without the federal funds so the County withdrew the Section 108 application. CMN is still moving ahead with the project so the County will still benefit from the additional jobs that will be created. This growth will benefit the entire County since the project is very close to the TRAX line that provides transportation to this location from both the north and south parts of the County.

The County and most of the participating cities provide funds to several of Non-Profit Agencies. A few examples are Utah Food Bank Services, The Road Home, Rape Recovery Center, YWCA, South Valley Sanctuary and Legal Aid Society. The nature of these programs is such that the clientele they serve qualify as homeless or very low-, low- or moderate-income persons meeting the required National Objective of HUD.

We have included as attachments a break out of program income and an overview of the loan portfolio in compliance with the provisions of CDBG Handbook No. 6510.2 REV 2 pages 3-8 and 3-9, and exhibit 3b.

The critical housing improvement program assisted a total of 709 housing units during the report period using CDBG funds. The housing improvement activities ranged from a needed repair of a critical system in a home to an all out modernization on the exterior and interior of the structure. The vast majority of the activities were of the critical system repair and assistance did not exceed \$15,000.

#### **IV. HOME Investment Partnerships Program Narrative**

HOME funds were committed to fund the housing activities identified in the Consolidated Plan and the 2007-2008 Action Plan.

Salt Lake County has made progress toward meeting the goals of affordable housing through two main efforts. Salt Lake County provides HOME funds to nonprofit and for profit developers to help fill in the gap of financing affordable rental housing developments. The Liberty Midtown apartments 75 affordable rental units were completed. The Grace Mary Manor, 84 rental housing units for the chronic homeless was completed. Salt Lake County provides funding to Habitat for Humanity and Salt Lake Community Development Corporation to help finance the development of affordable single family homes. With this years allocation of HOME funds Habitat for Humanity will start construction on a 6 unit subdivision, and Salt Lake Community Development Corporation has seven homes under construction or under development.

All of the HOME funds are committed and spent on programs and projects that benefit low to moderate income households.

Transitional Housing Program: In the 2007-2008 program years, Salt Lake County's transitional housing program placed 200 formerly homeless households into permanent housing. Most of the households receive some form of HOME funded tenant based rental assistance as provided by Community Action Program, the Housing Authority of the County of Salt Lake, and West Valley City. Each of the households receives case management support. In 2008 Salt Lake County committed \$800,000 of general funds to the Homeless Assistance Rental Program (HARP) increased the number of households receiving assistance by 150.

Homeless Prevention: The Community Action Program through its financial counseling, Housing Outreach Rental Program (HORP), and HOME Tenant Based Rental Assistance (TBRA) Program has helped over 200 households from becoming homeless.

Homeownership Program: Community Development Corporation continued to manage Salt Lake County's down-payment assistance program. Twelve (12) households received down-payment assistance through this program.

On site inspection of affordable rental housing developments: All of the completed developments were monitored. A review of affirmative marketing actions and outreach was made. Salt Lake County completed the compliance monitoring of all previously completed rental developments. No significant issues were identified.

**HOME MATCH**

Attached is the form HUD-40107-A for reporting committed matching funds to affordable housing developments. In this fiscal year \$200,000 of County matching funds were committed to affordable housing developments. Salt Lake County provided the \$200,000 match from general funds. The match was committed to help finance the improvements to the Frontier Apartments (\$52,650) and development and construction of homes in Magna (\$146,350).

**Minority Businesses Enterprises (MBE) & Women Businesses Enterprises (WBE)**

Attached is the form Part III of HUD Form-40107 to report on contracts and subcontracts with Minority Businesses Enterprises (MBE) and Women Businesses Enterprises (WBE).

**V. HOPWA Program Narrative**

Not applicable to the Salt Lake County Consortium.

**VI. Emergency Shelter Grant Program Narrative**

The programs funded with the Emergency Shelter Grant (ESG) assist with the operational costs of a Shelter; deal with a Homeless Prevention Program; or provide assistance through a Transitional Housing Self Sufficiency Program. Matching funds are provided from private funds obtained in fund raising campaigns by the nonprofits operating the programs or from funds received from clients. The emphasis with the ESG funds is to primarily assist in providing shelter which is a priority listed in the Action Plan. Of the four activities funded with ESG three of the recipients are facilities that provide shelter. The Community Action Program activity is a homeless prevention program that works with the CDBG funded Housing Outreach Program. The County and HUD require a one-to-one match for this grant. The activities funded with ESG and the match follows:

<b>AGENCY</b>	<b>ESG GRANT</b>	<b>MATCH/SOURCE</b>
<i>The Road Home</i>	\$57,500	\$57,500/Other Funds
<i>Community Action</i>	\$18,500	\$41,301/Client and Private Funds
<i>YWCA</i>	\$13,500	\$13,500/Private Funds
<i>Valley Mental Health</i>	\$13,500	\$13,500/Private Funds
<i>Administration</i>	\$3,825	\$3,825/General Funds
<b>TOTALS:</b>	<b>\$106,826</b>	<b>\$129,626 – Matching Funds</b>

## **DISCHARGE PLANNING EFFORTS IN SALT LAKE COUNTY**

Three efforts over the last year or so are examples of Salt Lake County's efforts to help the reintegration process of inmates and prisoners who leave the State Prison and the Salt Lake County Jail.

### Discharge Planning Committee

The State has revitalized its State Homeless Coordinating Council which is composed of the major department heads of state government along with representation of federal, business and private organizations. A subcommittee of this group makes up a discharge planning committee which has been charged with developing policies and programs that help transition individuals who are homeless back into stable community housing. Emphasis has been focused on those leaving State or County prisons and jails and youth leaving foster care. Representatives from Salt Lake County participate in this group because the states' largest prison, jail and number of children leaving foster care are in Salt Lake County.

### Women in Supportive Housing (WISH)

The WISH program benefits women exiting from prison who are at high risk for continued homelessness. It is a pilot project starting with five women that have the following demographics:

- Average age is 40 years
- Four will be employed, one is on SSI
- 2 have mental illness
- All five have prior drug use
- 2 have been victims of domestic violence
- 1 will be reunited with a two year old child

The goal is to place them into decentralized housing with temporary housing assistance (rental subsidy) and case management services. There are several agencies that are partnering on this project. The Housing Authority of the County of Salt Lake will identify apartments to use, take applications, perform necessary inspections and work with landlords; AmeriCorps members housed at the County Housing Authority will do home visits and the State Department of Corrections will identify perspective clients for the program. Projected outcomes include:

- Four will remain in initial housing for 6 months
- Four will transition to permanent housing within 24 months
- Clients will be tracked using a self sufficiency matrix which outlines progress across several domains such as housing, employment, education, health, etc.

### Prisoner Information Network (PIN)

PIN, a private non-profit organization was established in 1997 to advocate for those currently and formerly incarcerated. Salt Lake County through the use of Social Services Block Grant Funds (SSBG) provided funding for basic operations. Services offered by PIN include a quarterly newsletter **Behind the Wire** which provides information about services. In addition, on release day, staff and volunteers greet individuals at the Utah State Prison in Draper and provide transportation services, clothing, vouchers, bus tokens, hygiene kits, and other resources for those who do not have a support system. Staff also visits four halfway houses in Salt Lake County to distribute hygiene kits and other resources to those who have recently been transitioned.

About a year ago, PIN became part of the Harm Reduction Project (HRP). HRP has a drop-in center for individuals who upon being released may stop in and receive clothing vouchers, harm reduction supplies, bus tokens, felony friendly employer resources, housing referrals, etc.

Project RIO (Right In, Right Out)

Beginning in January of 2007, Salt Lake County began a pilot project using state funds through the Pamela Atkinson Homeless Trust Fund to place Significantly and Persistently Mentally Ill (SPMI) individuals who were in the Salt Lake County Jail into scattered site housing. A partnership of agencies including Valley Mental Health, Jail staff, the Housing Authority of the County of Salt Lake and the National Alliance of Mentally Ill (NAMI) work together to identify individuals who can be placed into housing and then secure housing in the private market place and offer supportive services to maintain individuals in their housing.

Activity and Beneficiary Data

Completion of the Emergency Shelter Grant Program Performance reports showing expenditures by type of activity can be found in the attached IDIS Tables. Included at the end of this report are PR 12, ESG Program Financial Summary; PR 19, ESG Statistics for Projects as of 2007; and PR 20, ESG Grantee Activity Summary. These reports were also provided for public review and comment.

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## Summary of Projects 2007-2008

	Agency	Activity	Amount	Funding Source
	Priority Need: Housing			
1	Home Improvement Program	Home Improvement Loans, emergency and minor repairs	\$363,700 \$124,000	CDBG CDBG PI
2	CAP-HOME Program Case Management	Counseling program tied to the HOME TBRA Program	\$15,000	CDBG
3	CAP-Housing Outreach Rental Program	Counseling programs on finding apartments, landlord mediation	\$30,800 \$18,500	CDBG ESG
4	CAP-HUD Housing Financial Counseling	Counseling program on homeownership, foreclosure prevention	\$15,000	CDBG
5	Housing Authority of Salt Lake County	Case Management	\$10,000	CDBG
6	Midvale Code Enforcement	Salaries	\$17,500	CDBG
7	South Salt Lake City	Acquisition	\$130,000	CDBG
8	Utah Food Bank Services	Case Management	\$20,000	CDBG
9	Utah Food Bank Services	Minor home repair program	\$124,600	CDBG
	Priority Need: CD-Senior Centers			
10	Draper City-Senior Center	Senior Center Capital Improvements	\$39,650	CDBG
11	Murray Senior Center	Renovation of center	\$35,000	CDBG
	Priority Needs: CD-Infrastructure & Neighborhoods			
12	Midvale City	Street improvements,	\$128,800	CDBG
13	South Salt Lake City	Neighborhood Improvements	\$46,000	CDBG
14	Riverton RDA downtown project		\$39,000	CDBG
	Priority Need: Nonprofit /Other Organizations-Hard Costs			
15	Boy's and Girl's Club-Sugarhouse	Renovations	\$38,000	CDBG
16	Catholic Community Services-St. Vincent DePaul	Renovations-roads	\$28,500	CDBG
	Priority Need: Nonprofit /Other Organizations-Hard Costs (cont.)			

17	Kostopoulos Dream Foundation	Renovation	\$12,834	CDBG
18	Murray Boys and Girls Club	Property Improvements	\$140,000	CDBG
19	Odyssey House	Renovations- entryway, walkway,	\$8,036	CDBG
20	The Road Home	Renovations-playground	\$35,000	CDBG
21	Utah Alcoholic Foundation-Douglas Street	Renovation costs	\$31,700	CDBG
22	Utah Youth Village	New roof	\$25,000	CDBG
23	Volunteers of America- Adult Detox Center	Parking lot Renovations	\$56,000	CDBG
24	Wasatch Homeless Healthcare 4 <sup>th</sup> Street Clinic	Renovations	\$65,000	CDBG
25	Work Activity Center-Midvale	Renovations	\$30,000	CDBG
	Priority Need: Nonprofit Organizations-Soft Costs			
26	Big Brothers Big Sisters	Operation costs	\$1,000	CDBG
27	Boys and Girls Club South Valley	Operation costs	28,750	CDBG
28	CAP Emergency Pantries	Operation costs	\$10,000	CDBG
29	Catholic Community Services-St. Vincent DePaul	Operation costs	11,250	CDBG
30	Columbus Center	Operation costs	\$8,200	CDBG
31	Community Unidas	Operation costs	\$3,000	CDBG
32	Community Health Centers	Operation costs	\$15,000	CDBG
33	English Learning Center	Operation costs	\$10,000	CDBG
34	Eye Care for Kids	Operation costs	\$20,000	CDBG
35	Family Promise-Homeless	Operation costs	\$25,000	CDBG
36	Family Support Center-Nursery	Operation costs	\$10,500	CDBG
37	Family Support Center-Life Start Village	Operation costs	\$10,000	CDBG
38	Legal Aid Society	Operation costs	\$29,700	CDBG
39	Literacy Action Center	Operation costs	\$10,000	CDBG
40	Midvale-Housing Authority Resources Center	Operation costs	\$2,500	CDBG
41	Neighborhood House	Operation Costs	\$15,000	CDBG

#	Agency	Activity	Amount	Funding Source
	Priority Need: Nonprofit Organizations-Soft Costs (cont.)			

42	People Helping People	Operation costs	\$10,000	CDBG
43	Rape Recovery Center	Operation costs	\$20,000	CDBG
44	Salt Lake Donated Dental	Operation costs	\$12,000	CDBG
45	Sandy Counseling Center	Operation costs	\$8,000	CDBG
46	South Jordan Senior Center	Operation costs	\$8,850	CDBG
47	South Valley Sanctuary	Operation costs	\$17,750	CDBG
48	The Road Home	Operation costs	\$38,100 \$57,500	CDBG ESG
49	Utah Food Bank-211 Service	Operation costs	\$2,000	CDBG
50	Utah Food Bank- Food Bank	Operation costs	\$10,700	CDBG
51	Utah Partners for Health	Operation costs	\$11,000	CDBG
52	Valley Mental Health	Operation costs	\$10,000 \$13,500	CDBG ESG
53	YMCA after school program	Operation costs	\$10,000	CDBG
54	YWCA Crisis Shelter & Support Services	Operation costs	\$16,500 \$13,500	CDBG ESG
	Priority Economic Development			
55	Magna Economic Development Technical Assistance	Administration	\$25,000	CDBG
56	Micro-Enterprise Loan Fund	Loans for businesses	\$30,000 \$370,000	CDBG CDBG PI
	Priority CD-Administration and Planning			
57	Alta Recycling Center	Planning costs	\$6,375	CDBG
58	Alta Community Center Study	Planning costs	\$6,375	CDBG
59	Bluffdale Community Improvement Plan	Planning costs	\$12,750	CDBG
60	Cottonwood Heights General Plan	Planning costs	\$65,000	CDBG
61	Herriman General Plan	Planning costs	\$12,750	CDBG
62	Holladay General Plans	Planning costs	\$30,050	CDBG

	Priority CD-Administration and Planning (cont.)			
63	South Jordan Sustainability Study	Planning Costs	\$47,000	CDBG
64	Salt Lake Homeless Coordinating Continuum of Care Coordinator	Administration costs	\$29,000	CDBG
65	Wasatch Front Regional Council	Planning costs	\$25,207	CDBG

66	Administration	Administrative costs	\$305,203 \$3,825 \$178,204	CDBG ESG HOME
	Priority Need: Housing, Homeless, and Special Needs population			
67	Salt Lake County Housing Authority, West Valley City, and Community Action Program	Tenant Based Rental Assistance	\$546,033 \$106,963	HOME HOME PI
68	West Valley City	Housing rehabilitation	\$100,000	HOME
69	Community Development Corporation	Down-payment Assistance	\$37,409	ADDI
70	Community Development Corporation, Habitat for Humanity, and West Valley City	Home ownership Program	\$306,803 \$393,037	HOME HOME PI
71	Utah Nonprofit, TURN, Valley Horizon, Grace Mary Manor	Rental housing development and Improvement	\$571,000	HOME
72	Utah Nonprofit	CHDO Operating funds	\$80,000	HOME

OUTCOME PERFORMANCE MEASUREMENTS  
(Table 1C, 2C, 3A)

<b>Availability/Accessibility of Decent Housing (DH-1)</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>DH 1.1</b>	Home Improvement Program, Emergency and Minor Repairs	HOME	2005	Owner-occupied units rehabilitated	400	672	%
			2006				1.68%
			2007				1.77%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Affordability of Decent Housing (DH-2)</b>							
<b>DH 2.1</b>	Accessibility and Retrofitting	CDBG	2005	Owner-occupied units rehabilitated	10	16	%
			2006				1.60%
			2007				4.60%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Sustainability of Decent Housing (DH-3)</b>							
<b>DH 3.1</b>	Homeownership	CDBG HOME	2005	Direct financial assistance to homebuyers	60	21	%
			2006				.35%
			2007				.20%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Availability/Accessibility of Suitable Living Environment (SL-1)</b>							
<b>SL 1.1</b>	Public Facilities and Improvements	CDBG	2005	Public Facility or infrastructure	2	3	%
			2006				1.50%
			2007				1.20%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Affordability of Suitable Living Environment (SL-2)</b>							
<b>SL 2.1</b>	Public Services	CDBG	2005	Public Service	47	40	%
			2006				.85%
			2007				1.03%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Sustainability of Suitable Living Environment (SL-3)</b>							
<b>SL 3.1</b>	Clearance and Demolition		2005		0	0	%
			2006				0%
			2007				0%
			2008				%
			2009				%
			MULTI-YEAR GOAL				

<b>Availability/Accessibility of Economic Opportunity (EO-1)</b>							
<b>Specific Objective</b>		<b>Source of Funds</b>	<b>Year</b>	<b>Performance Indicators</b>	<b>Expected Number</b>	<b>Actual Number</b>	<b>Percent Achieved</b>
<b>EO 1.1</b>	Economic Development	CDBG	2005	Business Assisted	2	2	%
			2006				11.00%
			2007				11.00%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Affordability of Economic Opportunity (EO-2)</b>							
<b>EO 2.1</b>			2005				%
			2006				%
			2007				%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Sustainability of Economic Opportunity (EO-3)</b>							
<b>EO 3.1</b>			2005				%
			2006				%
			2007				%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Neighborhood Revitalization (NR-1)</b>							
<b>NR 1.1</b>	Code Enforcement	CDBG	2005	Targeted Revitalization	0	0	%
			2006				0%
			2007				0%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Other (O-1)</b>							
<b>O 1.1</b>			2005				%
			2006				%
			2007				%
			2008				%
			2009				%
			MULTI-YEAR GOAL				
<b>Other (O-2)</b>							
<b>O 2.1</b>			2005				%
			2006				%
			2007				%
			2008				%
			2009				%
			MULTI-YEAR GOAL				

**OUTCOME PERFORMANCE MEASUREMENTS**  
**Table 1C**  
**Summary of Specific Homeless/Special Needs Objectives**

#	Specific Objectives	Sources of Funds	Performance Indicators	Expected Number	Actual Number	Outcome/Objective*
	<b>Homeless Objectives</b>					
Homeless-1	Decent Housing – Rental housing for the Homeless and Chronic Homeless	HOME	Rental units developed	100	84	DH-2
Homeless-2	Decent Housing – Emergency Rental Assistance, Administrative and Operating Costs of Nonprofit Organizations and Tenant Based Rental Assistance.	CDBG, HOME & ESG	Emergency Housing & TBRA	50	340	DH-1
Homeless	Funding will be provided to cover the costs to help finance the development and construction of permanent supportive housing units.	HOME	Rental units constructed	400	84	DH-3
	<b>Special Needs Objectives</b>					
Homeless-3	Funding will be provided to cover the costs of counseling and supportive services for the homeless and chronic homeless.	CDBG & ESG	Homeless prevention and Public Service	50	387	SL-1
	<b>Other Objectives</b>					

**\*Outcome/Objective Codes**

	Availability/Accessibility	Affordability	Sustainability
<b>Decent Housing</b>	DH-1	DH-2	DH-3
<b>Suitable Living Environment</b>	SL-1	SL-2	SL-3
<b>Economic Opportunity</b>	EO-1	EO-2	EO-3

## OUTCOME PERFORMANCE MEASUREMENTS

**Table 2C / 3A**

### Summary of Specific Housing/Community Development Objectives

#	Specific Objectives	Sources of Funds	Performance Indicators	Expected Number	Actual Number	Outcome/ Objective*
	<b>Rental Housing</b>					
H-5	Funds will be used to help finance the development and construction of new rental housing, preservation of rental housing and mobile home parks, and other preservation of affordable housing.	HOME	Rental Housing Developed and Constructed	1-2 new projects 150	159	DH-2
	<b>Owner Housing</b>					
H-1	Preservation & Emergency Repairs of Housing – Home Improvement Program. Over the next 5 years funds will finance emergency home repairs and the renovation of single family homes along with the control of lead based paint hazards.	CDBG –EHR HOME Lead Grant	Owner occupied units rehabilitated	400	709	DH-2
H-2	Accessibility-Retrofitting: Funds will be used to finance the retrofitting of homes occupied by low income seniors and/or those with physical disabilities	CDBG	Owner occupied units rehabilitated	10	46	DH-2
H-3	Homeownership: Funds will be used to finance the purchase of properties, finance construction of homes on the property purchased and provide down-payment assistance.	CDBG HOME ADDI	Direct financial assistance to homebuyers	60	12	DH-2
H-4	Supportive Services, Housing Counseling & Homeownership Training: funds will be used to cover the costs of housing finance counseling, homeownership and TBRA counseling/self-sufficiency programs.	CDBG	Public Service TBRA Direct financial assistance to homebuyers	300	434	DH-1
H-6	Senior Housing: funds will be used to finance the development and construction of new rental housing, preservation of existing affordable housing, preservation of mobile home parks and other affordable housing developments. We will combine these funds with Section 202, LIHTC and State of Utah funds.	HOME	Rental units constructed	0	0	n/a
H-7	Special needs Housing: funds will help finance the development and construction of a special needs housing project each year for the next five years.	HOME	Rental units constructed	1	1	DH-2

	<b>Community Development</b>					
CD-1	Neighborhood Nonprofit Organizations: Funds will be committed to capacity building of Nonprofits and faith based organizations.	CDBG	Public Service and Public Facility or infrastructure	16- Hard Cost 31- Soft Cost	11 32	SL-1
CD-6	Anti-Crime Programs: Funds will help fund anti-crime activities.	CDBG	Public Service	5	0	n/a
	<b>Infrastructure</b>					
CD-2	Infrastructure and Street Improvements: funds will be committed to fund infrastructure projects, sidewalk and street improvements and other projects.	CDBG	Public Facility or infrastructure	3	2	SL-1
	<b>Public Facilities</b>					
CD-3	Public Facilities: funds will finance the development and improvement of public facilities, parks, senior centers and recreation areas.	CDBG	Public Facility or infrastructure	2	4	SL-1
	<b>Public Services</b>					
CD-1	Neighborhood Nonprofit Organizations: Funds will be committed to capacity building of Nonprofits and faith based organizations.	CDBG	Public Service	16- Hard Cost 31- Soft Cost	11 32	SL-1
CD-5	Youth Programs: funds will fund after-school programs and supportive services for the homeless and special needs youth.	CDBG	Public Service	7	5	SL-1
CD-6	Anti-Crime Programs: Funds will help fund anti-crime activities.	CDBG	Public Service	0	0	n/a
	<b>Economic Development</b>					
CD-4	Neighborhood Revitalization: funds will help finance economic and neighborhood revitalization projects	CDBG	Targeted revitalization Business assistance	2 Programs	2 Programs 11 loans	EO-1
	<b>Neighborhood Revitalization/Other</b>					
CD-4	Neighborhood Revitalization: funds will help finance economic and neighborhood revitalization projects	CDBG	Targeted revitalization Business assistance	See above		

**\*Outcome/Objective Codes**

	<b>Availability/Accessibility</b>	<b>Affordability</b>	<b>Sustainability</b>
<b>Decent Housing</b>	DH-1	DH-2	DH-3
<b>Suitable Living Environment</b>	SL-1	SL-2	SL-3
<b>Economic Opportunity</b>	EO-1	EO-2	EO-3

TABLE 2-A  
HOUSING NEEDS TABLE

IS AN EXCEL SPREADSHEET LISTED SEPARATELY

Priority Community Development Activities  
(Table 2B)

Priority Need	5-Yr. Goal Plan/Act	Yr. 1 Goal Plan/Act	Yr. 2 Goal Plan/Act	Yr. 3 Goal Plan/Act	Yr. 4 Goal Plan/Act	Yr. 5 Goal Plan/Act
Acquisition of Real Property	5/2	1/1	1/1	1/1	1/	1/
Disposition	5/0	1/0	1/0	1/0	1/	1/
Clearance and Demolition	1/0				1/	
Clearance of Contaminated Sites	0/0					
Code Enforcement	5/2	1/1	1/1	1/2	1/	1/
Public Facility (General)	50/11	10/7	10/4	10/2	10/	10/
Senior Centers	10/6	2/3	2/3	2/2	2/	2/
Handicapped Centers	2/4	1/	0/4	1/4	0/	0/
Homeless Facilities	5/8	1/5	1/3	1/3	1/	1/
Youth Centers	10/5	2/2	2/3	2/2	2/	2/
Neighborhood Facilities	10/0	2/0	2/0	2/0	2/	2/
Child Care Centers	3/1	0/1	0/0	0/0	1/	1/
Health Facilities	2/1	0/1	0/0	1/1	0/	1/
Mental Health Facilities	0/0					
Parks and/or Recreation Facilities	10/3	2/2	2/1	2/0	2/	2/
Parking Facilities	2/0	0/0	1/0	0/0	1/	0/
Tree Planting	2/0			1/0		1/
Fire Stations/Equipment	2/0			1/0		1/
Abused/Neglected Children Facilities	2/0			1/0		1/
Asbestos Removal	0/1		0/1			
Non-Residential Historic Preservation	0/0					
Other Public Facility Needs	0/0					
Infrastructure (General)	0/0					
Water/Sewer Improvements	3/0	1/		1/0		1/
Street Improvements	10/10	2/7	2/3	2/1	2/	2/
Sidewalks	2/0	2/0	2/0	2/1	2/	2/
Solid Waste Disposal Improvements	0/0					
Flood Drainage Improvements	3/0	1/0		1/0		1/
Other Infrastructure	0/0					
Public Services (General)	15/31	3/16	3/15	3/7	3/	3/
Senior Services	5/2	1/1	1/1	1/1	1/	1/
Handicapped Services	3/7	0/4	1/3	1/3	1/	
Legal Services	5/2	1/1	1/1	1/1	1/	1/
Youth Services	3/6	1/3	0/3	1/3		1/
Child Care Services	2/3	0/2	0/1	1/1		1/
Transportation Services	0/0					
Substance Abuse Services	5/0	1/0	1/0	1/1	1/	1/
Employment/Training Services	2/2	0/1	1/1	0/1	1/	
Health Services	3/3	1/1	0/2	1/3		1/
Lead Hazard Screening	5/0	1/0	1/0	1/1	1/	1/
Crime Awareness	0/0					
Fair Housing Activities	0/0					
Tenant Landlord Counseling	5/2	1/1	1/1	1/1	1/	1/
Other Services	0/0			/18		
Economic Development (General)	0/0					
C/I Land Acquisition/Disposition	0/0					
C/I Infrastructure Development	0/0					
C/I Building Acq/Const/Rehab	0/0					
Other C/I	0/0					
ED Assistance to For-Profit	0/0					
ED Technical Assistance	0/0					
Micro-enterprise Assistance	5/2	1/1	1/1	1/1	1/	1/
Other	0/0					

**Annual Housing Completion Goals**  
(Table 3B)

Grantee Name: Program Year:	Expected Annual Number of Units To Be Completed	Actual Annual Number of Units Completed	Resources used during the period			
			CDBG	HOME	ESG	HOPWA
<b>ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)</b>						
Homeless households	100	84	X	X	X	<input type="checkbox"/>
Non-homeless households			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Special needs households	100	0	X	X	X	<input type="checkbox"/>
<b>ANNUAL AFFORDABLE RENTAL HOUSING GOALS (SEC. 215)</b>						
Acquisition of existing units			<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units	116	159	<input type="checkbox"/>	X		<input type="checkbox"/>
Rehabilitation of existing units	4		X	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance	120	340	<input type="checkbox"/>	X		<input type="checkbox"/>
<b>Total Sec. 215 Affordable Rental</b>	240	499	X	X	<input type="checkbox"/>	<input type="checkbox"/>
<b>ANNUAL AFFORDABLE OWNER HOUSING GOALS (SEC. 215)</b>						
Acquisition of existing units			<input type="checkbox"/>	<input type="checkbox"/>		
Production of new units	7		X	X		
Rehabilitation of existing units	400	709	X	<input type="checkbox"/>		
Homebuyer Assistance	30	12	<input type="checkbox"/>	X		<input type="checkbox"/>
<b>Total Sec. 215 Affordable Owner</b>	437	721	X	X	<input type="checkbox"/>	<input type="checkbox"/>
<b>ANNUAL AFFORDABLE HOUSING GOALS (SEC. 215)</b>						
Acquisition of existing units			<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Production of new units			<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Rehabilitation of existing units			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Homebuyer Assistance			<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
<b>Total Sec. 215 Affordable Housing</b>			<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>ANNUAL HOUSING GOALS</b>						
Annual Rental Housing Goal	340	499	<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
Annual Owner Housing Goal	437	721	X	X	<input type="checkbox"/>	<input type="checkbox"/>
<b>Total Annual Housing Goal</b>	777	1220	X	X	<input type="checkbox"/>	<input type="checkbox"/>